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PMI Risk Management Professional

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QUESTION 1

You are the project manager for your organization. You are preparing for the quantitative risk analysis. Mark, a project team member, wants to know why you need to do quantitative risk analysis when you just completed qualitative risk analysis. Which one of the following statements best defines what quantitative risk analysis is?

- A. Quantitative risk analysis is the process of numerically analyzing the effect of identified risks on overall project objectives.
- B. Quantitative risk analysis is the planning and quantification of risk responses based on probability and impact of each risk event.
- C. Quantitative risk analysis is the review of the risk events with the high probability and the highest impact on the project objectives.
- D. Quantitative risk analysis is the process of prioritizing risks for further analysis or action by assessing and combining their probability of occurrence and impact.

Correct Answer: A

QUESTION 2

Which analysis method has a lower standard deviation?

- A. European Hypercube
- B. Monte Carlo simulation
- C. Hecht analysis
- D. Latin Hypercube

Correct Answer: D

QUESTION 3

Where can a project manager find risk-rating rules?

- A. Risk management plan
- B. Organizational process assets
- C. Enterprise environmental factors
- D. Risk probability and impact matrix

Correct Answer: B

QUESTION 4



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Project stakeholders identify, analyze, and plan the risk responses for a project. However, the contingency reserves are depleted before the project is completed.

What recommendation could be implemented to prevent this from recurring?

- A. Use the Monte Carlo simulation.
- B. Implement a reserve analysis process.
- C. Conduct more frequent reserve watch list status meetings.
- D. Increase the contingency reserve.

Correct Answer: C

QUESTION 5

Jeff works as a project manager for BlueWell Inc. He is determining which risks can affect the project. Which of the following are the inputs to the identify risks process that Jeff will use to accomplish the task? Each correct answer represents a complete solution. Choose all that apply.

- A. Scope baseline
- B. Activity cost estimates
- C. Risk register
- D. Risk management plan

Correct Answer: ABD

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