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QUESTION 1

Which is an area of focus for the Programme Office in the management of issues?

A. Facilitates the issue management process

B. Ensures that change control is carried out by those with appropriate authority

C. Initiates reviews of the issue management process

D. Develops the strategy for dealing with issues

Correct Answer: A

QUESTION 2

Which is a feature of a successful programme organization?

A. Configuration management systems

B. Design authority standards

C. Effective reporting arrangements

D. Established risk templates

Correct Answer: C

QUESTION 3

Which activity should be undertaken by the Programme Board?

A. Quantify the financial impact on a business area

B. Decide how much risk the programme should accept

C. Ensure the programme fits into the organizational context

D. Ensure development of programme governance arrangements

Correct Answer: B

QUESTION 4

Which is NOT a reason for Managing the Tranches?

A. Implement monitoring and control governance for the programme

B. Assess the programme regularly to check it is in line with the strategic direction of the organization

C. Achieve stabilization of operational areas which have transitioned to the new state

D. Update programme governance baselines to reflect lessons learned

Correct Answer: C

QUESTION 5

Which of the following statements about programme team appointments is true?

1.

 Senior Responsible Owner is appointed by the Programme Board

2.

 Programme Manager is appointed by the Senior Responsible Owner

A. Only 1 is true

B. Only 2 is true

C. Both land 2are true

D. Neither 1 or 2 is true

Correct Answer: B

QUESTION 6

Which BEST defines something that could have an unfavourable effect on programme objectives?

A. Risk

B. Opportunity

C. Threat

D. Dis-benefit

Correct Answer: C

QUESTION 7

Which is evidenced by the Business Case?

A. Continuing affordability of the programme

B. Responsibility for managing the Business Change Team

C. Information about what will be subject to review

D. Risk responses for the initial programme risks

Correct Answer: A

QUESTION 8

What type of cost is the funding of temporary additional support for operational areas?

A. Project

B. Business change and transition

C. Programme management

D. Benefits realization

Correct Answer: B

QUESTION 9

Which is NOT representative of the programme management principles?

A. Allow flexibility in how the programme is managed

B. Provide a clearly defined set of rules and procedures

C. Embrace all types of programmes

D. Encompass best practice and lessons learned

Correct Answer: B

QUESTION 10

Which of the following statements about the programme management environment is true?

1.

 Programmes respond to economic influences on corporate strategies

2.

 Programmes initiate, monitor and align the projects

A. Only 1 is true

B. Only 2 is true

C. Both land 2are true

D. Neither 1 or 2 is true

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Correct Answer: C

QUESTION 11

What does the `I\\' stand for in POTI, the model that helps with Blueprint development?

A. Investment

B. Implementation

C. Induction

D. Information

Correct Answer: D

QUESTION 12

Which is NOT an area of focus for the Programme Manager when involved in the development of the Blueprint?

A. Ensure that the Programme Board assess and understand what the Blueprint means

B. Work with the Business Change Team to design a coherent Blueprint

C. Confirm the impact on the Blueprint if programme changes are proposed

D. Ensure all outstanding uncertainties in the Blueprint are recorded as risks

Correct Answer: A

QUESTION 13

Which is a purpose of developing a `do-nothing\\' vision?

A. Identifying stakeholders with negative views

B. Demonstrating the potential negative impacts of insufficient stakeholder commitment

C. Focusing programme resources on desired outcomes

D. Ensuring stakeholder communication is appropriately prioritized

Correct Answer: B

QUESTION 14

Which is a critical organizational element aligned with two others by programme management?

A. Benefits management

B. Stakeholders

C. Business-as-usual environment

D. Programme Office support

Correct Answer: C

QUESTION 15

Which is a feature of effective programme organization needed to deliver the programme\\'s desired outcomes?

A. Transition management

B. Blueprint

C. Gated reviews

D. Management structures

Correct Answer: D

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