

# CCBA<sup>Q&As</sup>

Certification of Competency in Business Analysis

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#### **QUESTION 1**

A business analyst (BA) has determined that "Product Box", a collaboration game, will provide a fun way to engage the stakeholders when working on prioritizing the list of features. What should the BA do?

- A. Ensure buy-in from key stakeholders
- B. Send out an agenda in advance
- C. Research ideas for the new product
- D. Consider meeting logistics

Correct Answer: B

Formal elicitation activity, the business analyst should prepare and share an agenda with all the elicitation participants well in advance of the session.

#### **QUESTION 2**

What elicitation technique is best described as a study to compare the strengths and weaknesses of an organization against its peers and competitors?

- A. Brainstorming
- B. Market analysis
- C. Comparative analysis
- D. Benchmarking

Correct Answer: D

Benchmarking is the only valid business analysis process that compares the strengths and weaknesses of

an organization against other similar entities.

Answer: A is incorrect. Brainstorming generates ideas and inputs to the business analysis process.

Answer: C is incorrect. Comparative analysis is not a valid BABOK term, so this choice is incorrect.

Answer: B is incorrect. Market analysis is not a valid BABOK term, so this choice is incorrect.

#### **QUESTION 3**

When a business analyst performs requirements tracing, he may need to trace the requirements backward through their lineage and may need to trace the requirements forward through their relationship to other requirements. What is the backwards tracing activity called in requirements traceability?

A. Allocation



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- B. Lineage tracking
- C. Derivation
- D. Backwards pass

Correct Answer: C

Backward tracing of a requirement is called its derivation, as the requirements may be derived from other older requirements.

Answer: B is incorrect. Lineage tracking is not a valid term, so this choice is not valid.

Answer: A is incorrect. Allocation is the forward tracking of a requirement to future requirements in the set

of requirements.

Answer: D is incorrect. Backwards pass isn\\'t a valid requirements tracing term; it describes a process in schedule management.

#### **QUESTION 4**

Bob and Susan are business analysts for their organization. They are examining two materials that could be used in an upcoming project. They are testing the materials and measuring the results of each test to compare the materials to each other. This process will help Bob and Susan determine which material is best for their upcoming project. What type of process are Bob and Susan completing with these materials?

- A. Stress test
- B. Feasibility study
- C. Benchmarking
- D. Alternative identification

Correct Answer: C

Benchmarking is the process of comparing two or more materials, systems, or components to determine which material, in this instance, is best for the project solution.

#### **QUESTION 5**

What is the purpose of managing the solution scope and requirements from a business analyst\\'s objective?

- A. To complete business analysis activities as quickly as possible
- B. To obtain and maintain requirements approval from the sponsoring client about the solution scope
- C. To obtain and maintain consensus among key stakeholders for the overall solution scope
- D. To complete business analysis activities as accurately as possible



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Correct Answer: C

The purpose of managing solution scope and requirements is to obtain and maintain consensus among key stakeholders regarding the overall solution scope and the requirements that will be implemented. Answer: A is incorrect. This isn\\'t a valid answer, as the purpose of managing the solution scope and requirements is to gain consensus from the stakeholders, not to complete the business analysis tasks as quickly as possible. Answer: D is incorrect. This isn\\'t a valid answer, as the purpose of managing the solution scope and requirements is to gain consensus from the stakeholders. While there\\'s always a need for accuracy, this isn\\'t the best answer for the question. Answer: B is incorrect. This isn\\'t a valid answer, as the purpose of managing the solution scope and requirements is to gain consensus from the stakeholders, not from the sponsoring client.

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