

# **GCPM**<sup>Q&As</sup>

GIAC Certified Project Manager Certification Practice Test

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#### **QUESTION 1**

Which of the following techniques is used to identify risks, ideas, or solutions to issues by using a group?

- A. Brainstorming
- B. Checklist analysis
- C. Delphi technique
- D. Root cause analysis

Correct Answer: A

#### **QUESTION 2**

Which of the following components of EVA is described in the statement below? "It is a measure of how much of the project value has been earned so far through completed work, that is, the budgeted cost of the work that has been performed through the project status date."

A. PV

- B. AC
- C. SV
- D. EV

Correct Answer: D

### **QUESTION 3**

You are the project manager for your organization. Your project is doing fine on time and cost, but management wants to address the project performance for future accomplishment. Management has asked you to begin reporting and forecasting your project\\'s health based on a moving average, extrapolation, trend estimation, and growth curve. What type of forecasting method is management asking you to use?

- A. Estimate at completion method
- B. Time series methods
- C. Causal/econometric methods
- D. Judgmental methods

Correct Answer: B

#### **QUESTION 4**



You are the project manager for the HGQ Project. You and the project team are currently working on the Identify Risks process. When does this project typically happen in a project?

- A. During project execution
- B. During project initiation
- C. Throughout the entire project
- D. During project monitoring and controlling

Correct Answer: C

#### **QUESTION 5**

You work as a project manager for PassGuide Inc. Your project was baselined at 8 hours, but 11 hours have been spent and the estimate to complete is 1 additional hour. The project must have been completed already. An hourly rate of \$100 per hour is provided. Which of the following is the planned value (PV) for the project?

A. \$500

- B. \$700
- C. \$800
- D. \$600
- Correct Answer: C

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