

# GCPM<sup>Q&As</sup>

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**QUESTION 1**

You are the project manager for your organization. Your organization manages projects for other companies. You will be soon managing a project for the JUH Company. What document do you need first to help to develop the project charter?

- A. Business requirements
- B. Functional requirements
- C. Preliminary project scope statement
- D. Contract

Correct Answer: D

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**QUESTION 2**

You are the project manager of a large construction project. Part of the project involves the wiring of the electricity in the building your project is creating. You and the project team determine the electrical work is too dangerous to perform yourself so you hire an electrician to perform the work for the project. This is an example of what type of risk response?

- A. Mitigation
- B. Acceptance
- C. Transference
- D. Avoidance

Correct Answer: C

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**QUESTION 3**

You work as a project manager for BlueWell Inc. Management has asked you to work with the key project stakeholder to analyze the risk events you have identified in the project. They would like you to analyze the project risks with a goal of improving the project's performance as a whole.

What approach can you use to achieve the goal of improving the project's performance through risk analysis with your project stakeholders?

- A. Focus on the high-priority risks through qualitative risk analysis
- B. Use qualitative risk analysis to quickly assess the probability and impact of risk events
- C. Involve the stakeholders for risk identification only in the phases where the project directly affects them
- D. Involve subject matter experts in the risk analysis activities

Correct Answer: A

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**QUESTION 4**

You are the project manager for your organization and are planning the project work with your project team. You are currently breaking down the project scope into work packages to determine an accurate time and cost estimate. What document are you and the project team creating?

- A. Project scope
- B. Work breakdown structure
- C. Code of accounts
- D. Project management plan

Correct Answer: B

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**QUESTION 5**

You are a new Project Manager that has been entrusted with a software development project that is in progress. A sub-contracting company has been awarded a cost reimbursable contract to do the development work on this project, and the project has been completed. While trying to close this procurement, you discover that still there are some unresolved claims. However, the sub contract company does not accept that these claims are unresolved. Which of the following is the best method for reaching the final equitable settlement?

- A. Alternative dispute resolution
- B. Direct negotiation
- C. Litigation
- D. Mediation

Correct Answer: B

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