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QUESTION 1

Which of the following is the budget amount needed to finish a project?

- A. ETC
- B. VAC
- C. EAC
- D. BAC

Correct Answer: A

QUESTION 2

Which of the following would be found in a post-mortem analysis? (Select TWO).

- A. Lessons Learned
- B. Transition Plan
- C. Project sponsor signoff
- D. Maintenance responsibilities
- E. Reasons for early termination of the project

Correct Answer: AE

QUESTION 3

Which of the following can aid in the identification of root causes of defects?

- A. Run charts
- B. Ishikawa diagrams
- C. Histograms
- D. Pareto charts

Correct Answer: B

QUESTION 4

The project manager has been informed the project's CPI is 0.85 on a multi-year project that is 30% complete. Which of the following actions would be BEST for the project manager to take?

- A. Ask the project sponsor to extend the project schedule.
- B. Submit an RFQ to find a less expensive material.
- C. Assign additional team members to Quality Control.
- D. Fast track the project to reduce risk.

Correct Answer: B

QUESTION 5

A project is struggling because additional requirements keep being requested that prevent the team from focusing on the purpose of the project. This could have been avoided by using:

- A. Quality metrics
- B. A budget
- C. A WBS
- D. A scope statement

Correct Answer: D

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