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QUESTION 1

A Scrum Team suggests to have a project with 3 Sprints of 2 weeks, while the customer suggests 1 Sprint of 6 weeks.

What is the greatest advantage of having 3 Sprints of 2 weeks?

- A. The customer has to invest fewer time.
- B. The team can inspect and adapt 2 times.
- C. The team delivers more Story Points.

Correct Answer: C

QUESTION 2

For a cross-functional team, it is important that all skills, that are necessary to go from an idea to an implemented feature, are represented within the team.

What consequence can this have when you start Agile Scrum?

- A. Coaches must be hand-selected for new teams
- B. Rapid improvements are no longer possible
- C. The team size is slightly larger than desired

Correct Answer: C

QUESTION 3

A large company of more than 400 people changes from the Waterfall to the Agile framework. The company uses the approach of applying Scrum to all projects in the organization using an all-in scenario. The leaders are reluctant to fully commit to Scrum and there are no experienced Scrum Masters available within the organization yet. Six months later, Scrum has failed in the company. Many different applications of Scrum have been tried with varying degrees of success. The company gives up and returns to the Waterfall approach.

What is the most likely reason that the transition did not work?

- A. Scrum was not properly promoted as a best practice and the best way to solve the problems of the organization which created a big risk.
- B. The change to Agile was not disruptive enough to provoke a real change and there was not enough commitment to keeping the new process.
- C. The company was too large to transition easily. A successful pilot project should have been done first, to be able to copy from.
- D. There was no public display of Agility and, therefore, customers kept asking for Waterfall projects. The company

gave up too early.

Correct Answer: C

QUESTION 4

A Sprint planning is created in a Sprint Planning meeting. Anyone involved in taking a raw idea and turning it into a functioning product should be present in this meeting.

Who acts as the facilitator for this meeting?

- A. An Analyst
- B. The Product Owner
- C. The Project Manager
- D. The scrum Master

Correct Answer: B

QUESTION 5

A company changes to Scrum. This gets some people out of their comfort zone and creates resistance. One way of finding out how to deal with this resistance is looking at the individuals resisting. Suppose that you categorize all individuals into Conservers, Pragmatists and Originators.

What are the best activities to help Pragmatists transition to Scrum?

- A. No special activities are necessary, because these people will embrace the change.
- B. Provide more prestige or power for the people that resist in order to get them to comply.
- C. Provide predictability of the transition process and keep certain best practices.
- D. Provide training and run a pilot project that includes these people on the team.

Correct Answer: D

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