



## Advanced Test Manager

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#### **QUESTION 1**

In the test strategy document your organization declares:

To adopt a V-model development lifecycle, with three formal levels of testinG. unit, integration and system testing

To use a blended risk-based and regression-averse testing strategy for each level of testing The following is an excerpt of the "approach" section for the system test plan document of a new project:

"Testing will only use manual tests. Due to the short period of time for test execution, the following activities will be performed in parallel with test execution: Test planning, test analysis and test design.

Basic metrics will be taken for test effort (i.e. person-hours), test cases executed (passed/failed), and incidents (no more metrics, such as code coverage, will be collected)."

In the system test plan, no deviations from the test strategy are described.

Based only on the given information, which of the following statements is true?

K4 3 credits

A. The approach described in the system test plan document is consistent with the test strategy

B. The approach described in the system test plan document is consistent with the risk- based testing strategy, but it is inconsistent with the regression testing strategy

C. The approach described in the system test plan document is consistent with the regression testing strategy, but it is inconsistent with the risk-based testing strategy

D. The approach described the system test plan document is inconsistent with both the risk-based and regression testing strategies

Correct Answer: D

#### **QUESTION 2**

Consider the following test strategies:

- I. Consultative test strategy
- II. Reactive test strategy
- III. Analytical test strategy
- IV. Process-compliant test strategy

Consider also the following examples of test activities:



Prioritize the test cases, based on the results of a FMEA analysis, to ensure early

coverage of the most important areas and discovery of the most important defects during test execution

2.

Execute usability testing driven by the guidance of a sample of users (external to the test team)

3.

Perform exploratory testing sessions throughout the system test phase

4.

On an Agile project, execute tests that cover the test conditions identified for each user story of a feature

planned for an iteration

Which of the following correctly matches each test strategy with an appropriate example? K2 1 credit

A. I-2; II-3; III-4; IV-1

B. I-3; II-2; III-1; IV-4

C. I-1; II-2; III-3; IV-4

D. I-2; II-3; III-1; IV-4

Correct Answer: D

#### **QUESTION 3**

You are performing a quality risk analysis for a CSCI (Computer Software Configuration Item) used to implement a CBIT (Continuous Built-In Test) module of a safety-critical system.

During the quality risk analysis you are trying to identify the ways in which failures of the CBIT module can occur, for each of them trying to determine the potential causes and likely effects, and the risk level (calculated as the product of three factors: severity, occurrence and detection).

Which of the following risk analysis techniques are you working with?

K2 1 credit

A. A lightweight product risk analysis technique

- B. Failure Mode and Effect Analysis
- C. Wide Band Delphi
- D. Cost of Exposure

Correct Answer: B



### **QUESTION 4**

You are estimating the effort for the integration testing activities of a new project. Consider the following factors, which can affect that estimation:

I. Availability of re-usable test systems and documentation from previous, similar projects

II. Unexpected timing of components arrival

III. Stability of the integration test team (no turnover)

IV.

Many and geographically distributed sub-teams Which of the following statements is true? K2 1 credit

Α.

I. and II. can negatively affect the estimation III. and IV. usually favor the accuracy of the estimation effort

В.

II. and III. can negatively affect the estimation

C.

and IV. usually favor the accuracy of the estimation effort

D.

II. and IV. can negatively affect the estimation

Ε.

and III. usually favor the accuracy of the estimation effort

F.

III. and IV. can negatively affect the estimation

G.

and II. usually favor the accuracy of the estimation effort

Correct Answer: C

#### **QUESTION 5**

Assume you have some data related to confirmation testing during system testing of a past project.

In that project 240 bug reports have been opened once, 80 were opened twice, 10 were opened three

times and no bug reports have been opened more than three times.

You estimate that a bug report, which has failed its confirmation test, costs, on average, 3 person-hours.



Which of the following statements correctly describe the value of these confirmatory testing activities based

on cost of quality? K3 2 credits

A. 300 person-hours have been spent on the project during the system testing phase, because of the failed confirmation tests and this cost belongs to the costs of internal failure

B. 340 person-hours have been spent on the project during the system testing phase, because of the failed confirmation tests and this cost belongs to the costs of external failure

C. 340 person-hours have been spent on the project during the system testing phase, because of the failed confirmation tests and this cost belongs to the costs of internal failure

D. 300 person-hours have been spent on the project during the system testing phase, because of the failed confirmation tests and this cost belongs to the costs of detection

Correct Answer: A

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