



# Advanced Test Manager

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# **QUESTION 1**

During the follow-up phase the following conditions are checked: X1. The code has been completely reviewed X2. All the identified defects have been correctly fixed and the modified code has been compiled

successfully and run through all the static analyzers used by the project without warnings and errors X3. The modified code is available under the configuration management system with a new version number for the specified CI

If these conditions are fulfilled then the review process terminates. Which of the following characteristics of a formal review is missing in this description?

K2 1 credit

- A. Defined entry and exit criteria
- B. Checklists to be used by the reviewers
- C. Deliverables such as reports, evaluation sheets or other review summary sheets
- D. Metrics for reporting on the review effectiveness, efficiency, and progress

Correct Answer: D

#### **QUESTION 2**

You are performing a quality risk analysis for a CSCI (Computer Software Configuration Item) used to implement a CBIT (Continuous Built-In Test) module of a safety-critical system.

During the quality risk analysis you are trying to identify the ways in which failures of the CBIT module can occur, for each of them trying to determine the potential causes and likely effects, and the risk level (calculated as the product of three factors: severity, occurrence and detection).

Which of the following risk analysis techniques are you working with?

K2 1 credit

- A. A lightweight product risk analysis technique
- B. Failure Mode and Effect Analysis
- C. Wide Band Delphi
- D. Cost of Exposure

Correct Answer: B

## **QUESTION 3**

Consider the following skills assessment spreadsheet for your test team (consisting of four team members):

This spreadsheet has three sections: technical expertise, testing skills and professionalism.



The skill levels for each skill area for both the "technical expertise" and "testing skills" sections have been rated on a four-point scale:

-E (Expert): indicates that a person has expert knowledge and experience in the skill area

-B (Beginner): indicates that a person has some knowledge and experience in the skill area but he/she is not autonomous

-W (Wants to learn): indicates that a person has no knowledge or experience in the skill area but he/she wants to learn that skill

-NI (Not Interested): indicates that a person has no knowledge or experience in the skill area and he/she is not interested to learn that skill

The skill levels for each skill area of the "professionalism" section have been rated on a three point scale (H=High, M=Medium, L=Low).

You are using this skills assessment spreadsheet in order to define a training development plan for your test team. Your objective is to fill the skill gaps by having at least a team member rated as an expert for each skill identified for the "technical expertise" and "testing skills" sections, and with the ability to train the other team members.

Considering the budget constraints you can send only one person to a training course.

Skills	Alex	Robert	John	Mark
Technical Expertise		Mir - Mir		
Programming - C / VB	E	E	E	NI
Programming - C++, Java	E	E	в	NI
Shell Scripting	E	E	В	NI
Testing Skills				
Test Planning	В	B	E	E
Test Design - Black Box	E	E	E	В
Test Design - White Box	E	E	NI	NI
Test Automation	E	E	E	NI
Performance Testing - Scripting	W	W	NI	NI
Performance Testing - Execution	W	W	NI	NI
Test Status Reporting and Metrics	E	E	Е	E
Professionalism				
Test Team Building/Cross-Training	н	L	н	н
Oral Communication	н	M	М	M

Based only on the given information, which of the following answers would you expect to be the best option to achieve your objective?

K4 3 credits

- A. Send Robert to a performance testing training course
- B. Send Alex to a performance testing training course



- C. Send John to a performance testing training course
- D. Send Mark to a test automation training course

Correct Answer: B

## **QUESTION 4**

In your organization the following tools of the same vendor are currently in usE. a requirements management tool, a test management tool and a bug tracking tool.

You are the Test Manager.

You are currently evaluating a test automation tool of the same vendor (to complete the vendor///s tool suite)

against an interesting open-source test automation tool under the GNU GPL (General Public License).

There are no initial costs associated to that open-source tool.

Which of the following statements associated to the selection of the open-source tool is correct in this

scenario?

K2 1 credit

A. The open-source tool can be modified but only if the community of developers of that tool gives you the formal permission to modify it

B. There are no initial costs for the open-source tool but you should carefully consider the costs associated to the integration with the existing tools and also evaluate the recurring costs

C. There are no initial costs for the open-source tool because open-source tools are usually low-quality, while vendor tools have always a better quality than the corresponding open- source tools

D. The open-source tool can be modified but it can\\'t be distributed further in any way

Correct Answer: B

# **QUESTION 5**

Which of the following information would you expect to be the most useful to perform a defect clustering analysis?

K2 1 credit

A. The trend in the lag time from defect reporting to resolution

- B. The defect component information
- C. The lifecycle phase in which the defect has been introduced
- D. The defect removal efficiency information

Correct Answer: B



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