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Advanced Test Manager

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QUESTION 1

A chart showing the trend in the lag time from defect reporting to resolution during system testing is also available. The chart shows that the daily closure period is consistently and significantly above the rolling closure period for a long period of the system testing phase.

Almost all defects found during system testing have been related to the system as a whole, not related to single units or integrations issues. Almost all quality risks have been addressed during the unit and integration testing phase and no residual quality risks were present in the integrated system. This has been confirmed by exploratory testing sessions performed during system testing, targeted at finding defects in these quality risk areas.

Based on the given information only, which one of the following areas would you expect to be considered more in the retrospective meeting in order to be improved?

K3 3 credits

- A. The requirements review
- B. The defect management process
- C. The quality risk analysis process
- D. The system design and architecture design reviews

Correct Answer: B

QUESTION 2

The main objectives the senior management team wants to achieve are:

- to reduce the costs associated with dynamic testing
 - to use reviews to ensure that the project is on course for success and following the plan
 - to use reviews as a well-documented and effective bug-removal activity following a formal process with well-defined roles
 - to determine the effectiveness of reviews in terms of phase containment
 - to improve phase containment effectiveness
- Which of the following answers would you expect to describe the best way to achieve these objectives? K4 3 credits

A.

You should plan for lightweight exit-phase reviews at the end of each development and testing phase, and plan for a process of gathering information from testing to perform an analysis aimed at identifying the larger cluster of defects

B.

You should plan for formal exit-phase reviews at the end of each development and testing phase, and plan for a process of gathering information from testing to perform an analysis aimed at identifying the larger cluster of defects

C.

You should plan for formal exit-phase reviews at the end of each development phase and testing phase, and plan for a process of gathering information from testing to perform an analysis of the bugs found during testing to determine the people responsible for those bugs

D.

You should plan for formal exit-phase reviews at the end of each development and testing phase, and plan for a process of gathering information from testing to perform an analysis of the bugs found during testing to determine the phase in which they have been introduced

Correct Answer: D

QUESTION 3

Assume you are currently working on a project developing a system where functional requirements are very well specified. Unfortunately non-functional requirements do almost not exist.

You are the Test Manager. You have to choose a technique for test selection that allows testing of nonfunctional characteristics, especially reliability.

Which of the following techniques for test selection do you expect being most useful in this scenario? K2 1 credit

A. A model-based technique based on the creation of operational profiles

B. Ambiguity reviews

C. Test condition analysis D. Cause-effect graphing

Correct Answer: A

QUESTION 4

You are estimating the effort for the integration testing activities of a new project. Consider the following factors, which can affect that estimation:

I. Availability of re-usable test systems and documentation from previous, similar projects

II. Unexpected timing of components arrival

III. Stability of the integration test team (no turnover)

IV.

Many and geographically distributed sub-teams Which of the following statements is true? K2 1 credit

- A.
 - I. and II. can negatively affect the estimation
 - III. and IV. usually favor the accuracy of the estimation effort
- B.
 - II. and III. can negatively affect the estimation
- C.
 - and IV. usually favor the accuracy of the estimation effort
- D.
 - II. and IV. can negatively affect the estimation
- E.
 - and III. usually favor the accuracy of the estimation effort
- F.
 - III. and IV. can negatively affect the estimation
- G.
 - and II. usually favor the accuracy of the estimation effort

Correct Answer: C

QUESTION 5

During the follow-up phase the following conditions are checked: X1. The code has been completely reviewed X2. All the identified defects have been correctly fixed and the modified code has been compiled

successfully and run through all the static analyzers used by the project without warnings and errors X3. The modified code is available under the configuration management system with a new version number for the specified CI

If these conditions are fulfilled then the review process terminates. Which of the following characteristics of a formal review is missing in this description?

K2 1 credit

- A. Defined entry and exit criteria
- B. Checklists to be used by the reviewers
- C. Deliverables such as reports, evaluation sheets or other review summary sheets
- D. Metrics for reporting on the review effectiveness, efficiency, and progress

Correct Answer: D

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