

MOPF^{Q&As}

Management of Portfolio® Foundation

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QUESTION 1

Which are suggested techniques to align the portfolio with strategy where measures of strategic success have not been clearly defined?

1.

Rate the strategic contribution of an initiative as critical, highly desirable or desirable

2.

Split the available funding into relevant portfolio segments

3.

Create a Portfolio Strategy

4.

Senior managers debate strategic alignment and come to a collective decision on the portfolio

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: C

QUESTION 2

Which is one of the six key functions that portfolio management needs to coordinate with to achieve strategic objectives?

A. Business Architecture Planning

B. Centre of Excellence

C. Performance management

D. Information Technology

Correct Answer: C

QUESTION 3

Which is a "key to success" of the senior management commitment principle?

A. At least half of the management board must champion the implementation of portfolio management

- B. The Portfolio Strategy includes a compelling vision for the portfolio
- C. Accountabilities for members of management boards will be defined by the Portfolio Office
- D. Senior managers\' personal objectives are independent of the success of changes within the portfolio

Correct Answer: C

QUESTION 4

Which describes a \'key to success\' of the resource management practice?

- A. Prioritizing change initiatives on the basis of risk/achievability and return/attractiveness
- B. Releasing funding for change initiatives as they complete each stage gate
- C. The management board agree the high-level objectives for the portfolio
- D. Introduction of standard forms for estimating the programme and project staff required on initiatives

Correct Answer: D

QUESTION 5

What portfolio document sets the standards for consistent approaches to benefits management across the portfolio?

- A. Portfolio Management Framework
- B. Portfolio Benefits Realization Plan
- C. Portfolio Benefits Management Framework
- D. Portfolio Dashboard

Correct Answer: C

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