

MOPF^{Q&As}

Management of Portfolio® Foundation

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QUESTION 1

Which is NOT one of the three broad approaches to implementing portfolio management?

- A. Evolution
- B. Big bang
- C. Ad hoc
- D. One version of the truth

Correct Answer: B

QUESTION 2

Which is the purpose of the understand practice?

- A. To obtain a clear understanding of what is in the current portfolio and development pipeline, including forecast costs, benefits and risks
- B. To answer the question as to which initiatives the organization should invest in
- C. To ensure a portfolio is balanced, taking into account coverage of all strategic objectives and impact across the business
- D. To monitor progress against the Portfolio Delivery Plan

Correct Answer: A

QUESTION 3

Which illustrates a 'key to success' for the balance practice?

- A. Use algorithms and investment rules to guide decision making
- B. Use financial investment criteria, such as NPV
- C. Clearly defining the scope of the portfolio and what constitutes a project
- D. Use categorization to assess alignment to strategic objectives

Correct Answer: A

QUESTION 4

What does portfolio management provide strategic planning with?

- A. Analysis of the environment within which strategy is developed

- B. Momentum and energy for strategy development based on effective delivery of change
- C. Setting of strategic objectives and confirmation of any changes
- D. Setting the context within which strategic planning operates

Correct Answer: B

QUESTION 5

Which are benefits of assessing the impact of portfolio management?

1.

It can help demonstrate a compelling case for investment in portfolio management

2.

It helps in the on-going development of more effective portfolio management practices

3.

It enables more effective implementation of programmes and projects via management of the project development pipeline, dependencies, and constraints

4.

The process of measurement can help ensure success - reflecting the management expression, what gets measured gets done\'

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: B

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