

# PFMP<sup>Q&As</sup>

Portfolio Management Professional

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**QUESTION 1**

One of your goals as a portfolio manager is to ensure that your stakeholders receive the information they need for decision making. To help manage the portfolio information that is provided, you decide to gather information by holding portfolio component review meetings.

Your purpose in holding these meetings is to:

- A. Ensure the components can provide the data required for status reports
- B. Use them to introduce the portfolio management information system
- C. Validate data that now are in the reports
- D. Work with component managers to plan dashboard reports

Correct Answer: C

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**QUESTION 2**

You are managing a complex portfolio with high risk levels due to emerging technological breakthroughs and a short benefit window to market your product. You know that managing risk is key to success and you are coaching your team on the same. You are currently developing the Risk Management Plan. What can you use as inputs to this process?

- A. Portfolio Management Plan, Organizational Process Assets, Portfolio Reports, Enterprise Environmental Factors
- B. Portfolio Management Plan, Portfolio, Portfolio Reports, Enterprise Environmental Factors
- C. Portfolio Management Plan, Organizational Process Assets, Portfolio Process Assets, Enterprise Environmental Factors
- D. Portfolio Management Plan, Organizational Process Assets, Portfolio Process Assets, Portfolio

Correct Answer: C

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**QUESTION 3**

Companies adopt project, program and portfolio management practices to enable the realization of business value and the achievement of strategies and objectives. In order to advance the organizational capability and facilitate the alignment of these practices, the company should (choose the best answer)

- A. Strengthen the organizational enablers such as cultural, technological and human resource practices
- B. Perform a detailed strategic planning
- C. Establish a PMO to support those practices
- D. Strengthen the processes and procedures of project, program and portfolio management

Correct Answer: A

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#### QUESTION 4

Your executive management has been recently undergoing a change from a functional organization to a projectized one and is currently assessing the volume of work that the organization can execute. Which of the following tools and techniques will decide the volume of work and components that the organization can execute?

- A. Weighted Ranking and Scoring
- B. SWOT Analysis
- C. Capability and Capacity Analysis
- D. Quantitative and Qualitative Analysis

Correct Answer: C

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#### QUESTION 5

As a portfolio manager, you have been reporting the progress, status and performance regularly and you have been doing a good job so far. Reports are the primary documents to communicate portfolio status and be able to balance the mix of portfolio components to best align with objectives. When it comes to optimizing a portfolio, how can risk reports be used?

- A. To be able to analyze occurred risks and cancel any component who has an increased risk
- B. To be able to define the organization risk tolerance and update the Strategic Plan accordingly
- C. To know about major risks and occurred issues in relation with the portfolio components
- D. To assess achieved value and the confidence level in it

Correct Answer: C

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