



Portfolio Management Professional

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QUESTION 1

You are managing a complex portfolio with high risk levels due to emerging technological breakthroughs and a short benefit window to market your product. You know that managing risk is key to success and you are coaching your team on the same. When it comes to Managing portfolio risks, a risk owner, along with the portfolio manager, should select the strategy or mix of strategies most likely to be effective. Which of the following is not a risk strategy?

- A. Scenario Analysis
- B. Fallback Plan
- C. Strategies for both threats and opportunities
- D. Response Strategy Selection

Correct Answer: B

QUESTION 2

One of your component managers came to you to tell you about a risk affecting his component that will

badly impact the component and might affect the portfolio. After assessment, the risk turned out to be of

low probability with high impact.

What do you do as a portfolio manager?

A. Inform him to submit a change request to raise the component contingency because of this risk

B. Inform the component manager to add the risk to the risk register and follow up on it closely

C. Inform the component manager to add the risk to the risk register, assign a senior risk owner to it in order to follow up on it closely

D. Inform him that he does not need to worry, you will have a risk contingency reserve for his risk at a portfolio level

Correct Answer: D

QUESTION 3

Ideally, the organization practices a policy of open communications on risks and encourages people to point any out at all levels, even if the risk does not affect one\\'s own work and especially if it affects the portfolio. Different people, though, have different perspectives of the various portfolio risks based on their position in the organization. Assume a risk has been identified concerning the organization\\'s operating model. This risk was identified by:

A. A functional manager

- B. A PMO Director
- C. An executive



D. The portfolio manager

Correct Answer: C

QUESTION 4

You are managing a portfolio for your company and are trying to balance the tasks that will be done internally based on the availability and the ones that will be outsourced. Managing supply and demand is a recurring activity in the portfolio life cycle and results in changes in resource utilization and resource efficiency. Which of the below helps in optimizing the supply and demand?

- A. Minimize both the unused capacity and the unmet demands
- B. Maximize both the unused capacity and the unmet demands
- C. Maximize the unused capacity and minimize the unmet demands
- D. Minimize the unused capacity and maximize the unmet demands

Correct Answer: B

QUESTION 5

In your telecom company, a number of criteria must be considered as you develop your approach to prioritize components in the portfolio. Your management insists that to be competitive the products must be first to market or the window of opportunity is lost with the result being not only lost revenues but also lost productivity. Another criterion to consider is:

- A. External dependencies
- B. Goals and objectives
- C. Customers
- D. Regulatory compliance
- Correct Answer: D

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