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QUESTION 1

A meeting agenda included the following items:

1.

Review the goals of the project.

2.

Review the progress of the project.

3.

Discuss if the project is ready to move forward.

Which of the following BEST describes this type of meeting?

A. Stand-up

B. Monthly status

C. Gap analysis

D. Gate review

Correct Answer: D

The benefits of Gate review:

1.

Still aligned to organizational strategy

2.

On track to deliver the forecasted benefits

3.

Still required by the business

4.

Still due to complete with the allocated funding

5.

Following good governance processes with adequate oversight.

QUESTION 2

A project implementation partner and the project manager disagree about completed requirements. The project

manager shows the project requirements as 70% complete. The implementation partner validates that all requirements were completed. Which of the following would clarify what the project implementation partner was contractually expected to complete?

A. SOW

B. RFI

C. RFQ

D. WBS

Correct Answer: A

The statement of work (SOW) would clarify what the project implementation partner was contractually expected to complete after disagreeing with the project manager about completed requirements. A SOW is a document that defines the scope, deliverables, schedule, and terms and conditions of a project or contract. A SOW typically includes information such as purpose, scope of work, location of work, period of performance, deliverables schedule, applicable standards, acceptance criteria, special requirements, and payment schedule. A SOW can help to establish a common understanding and agreement between the client and the service provider on what needs to be done and how it will be done.

QUESTION 3

A stakeholder notices a typo in the project management plan, specifically the word manager was spelled "manger". Which of the following is the decision maker who can authorize the change so the correction can be made?

A. PM

B. CCB

C. Sponsor

D. Business analyst

Correct Answer: B

QUESTION 4

Which of the following methods frequently delivers new code in an automatic way for development projects?

A. Automated testing

B. CI/CD process

C. Validation checks

D. Deploy sprint

Correct Answer: B

Continuous Integration/Continuous Deployment (CI/CD) is a method used in software development that frequently and automatically delivers new code. This process allows for quick iterations and continuous delivery of new features or improvements, making it highly valuable in agile development projects.

QUESTION 5

Which of the following key project elements is used to organize deliverables into manageable pieces to ensure the proper steps are executed and to achieve the project\\'s core objectives?

A. WBS

B. RACI

C. RFP

D. PERT

Correct Answer: A

A Work Breakdown Structure (WBS) is a key project management tool used to organize deliverables into manageable pieces or work packages. It breaks down the project into smaller, more manageable components, which helps in planning, executing, and monitoring the project effectively. By decomposing the project into smaller tasks, the WBS ensures that the proper steps are executed, and it contributes to achieving the project\\'s core objectives. It provides a visual representation of the project\\'s scope and hierarchy of tasks, making it easier to allocate resources, track progress, and manage the project as a whole.

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