

# PMI-ACP<sup>Q&As</sup>

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#### **QUESTION 1**

The customer needs assistance in determining the efficiency of a set of process activities within the solution. What should the agile team do?

- A. Discuss the efficiency at the next iteration retrospective
- B. Review the process value stream to determine potential improvements
- C. Review the value the customer receives from the user story to determine backlog priority
- D. Discuss the performance of the solution at the next sprint review

Correct Answer: B

#### **QUESTION 2**

What is one of the main benefits that Lean portfolio management provides to a business?

- A. Maximizing work-in-progress
- B. Quality and thoughtfulness
- C. Line of sight to business needs
- D. Maximizing multitasking

Correct Answer: C

#### **QUESTION 3**

The cost estimation techniques used on Agile projects are:

- A. Rule of thumb
- B. Bottom-up
- C. Parametric
- D. Top-down

Correct Answer: D

#### **QUESTION 4**

"Fail Sooner" is a benefit of Incremental Development.

A. True



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Correct Answer: A

#### **QUESTION 5**

Personas are used in Agile requirements to depict which type of user?

- A. Real users
- B. Fictitious users
- C. Super users
- D. Beta testers

Correct Answer: B

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