

# PMI-PBA<sup>Q&As</sup>

PMI Professional in Business Analysis

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### QUESTION 1

A project was in the design phase when the team received news of a new regulatory mandate that affects the project. The requirements have already been approved and baselined. If the new requirements are not included, the company will be out of compliance and may face monetary penalties.

What should the business analyst do next?

- A. Define the project scope
- B. Obtain approval from the project manager.
- C. Follow the change control process.
- D. Update the requirements

Correct Answer: C

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### QUESTION 2

A business analyst for Company A has been assigned to a three-year project to assist health insurance Company B with implementing and testing a new set of medical codes. The business analyst has identified many stakeholders who will participate in the project. For example, Company A will designate technical staff to write and code the requirements and provide a testing team to test the new functionality. The senior director of Company B will require weekly progress updates. The project manager from Company A will create project plans, schedule meetings, and provide meeting minutes.

In the scenario above, what is the role of the technical staff and testing team from Company A?

- A. Consult
- B. Responsible
- C. Accountable
- D. Inform

Correct Answer: C

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### QUESTION 3

What are some of the components of a requirements management plan?

- A. Requirements work plan, prioritization process, and traceability matrix template
- B. Requirements definition, functional and non-functional requirements, and decision-making process
- C. Requirements definition, requirements attribute template, and traceability matrix template
- D. Requirements work plan, requirements definition, and traceability matrix template

Correct Answer: C

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**QUESTION 4**

A company wants to improve the service to its customers by reducing complaint response time by 40%. To achieve this goal, it is necessary to redesign and optimize their internal processes and support it with a new product. The client thinks that disruption and short-term loss of productivity is inevitable.

Where can the business analyst best reflect the intangible costs associated with this change?

- A. In the requirements specification document
- B. In the balanced score card chart
- C. In the pay-back analysis
- D. In the business case

Correct Answer: D

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**QUESTION 5**

The requirements baseline is ready for sign-off when the requirements are:

- A. justified, clear, consistent, and verified.
- B. consistent, analyzed, complete, and validated.
- C. complete, clear, verified, and adopted.
- D. clear, consistent, complete, and validated.

Correct Answer: B

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