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**QUESTION 1**

A new agile project manager is trying to determine how the team is performing against the schedule for a release. Which tool will provide a deeper look into the team's progress?

- A. Release plan Sy
- B. Product roadmap
- C. Kanban board
- D. Burndown chart

Correct Answer: D

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**QUESTION 2**

A project manager is working on a software product that will be installed across all levels of the client's organization. The client's executive sponsor insists that only stakeholders at the highest level of the company will be involved in the planning phase.

What should the project manager do?

- A. Ask the client how the project will affect the client's organization and recommend that all impacted parties be involved.
- B. Involve an executive-level stakeholder at the project manager's own company to speak with the client's executive sponsor.
- C. Perform an independent analysis to determine the stakeholders from the client's organization.
- D. Defer to the judgment of the client's executive sponsor since they will determine whether the project is a success.

Correct Answer: A

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**QUESTION 3**

A key challenge that a project manager is facing is the lack of discipline by various team members and their inability to harness energy to achieve the project objectives. What should the project manager do to overcome this challenge?

- A. Meet with each team member separately and apply an appropriate approach with each one.
- B. Approach the project sponsor and request help in discussing the project deliverables with team members.
- C. Explain to the team that the project manager is ultimately responsible for the delivery.
- D. Assign multiple managers to the various teams and delegate all of the tasks to them.



Correct Answer: A

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#### QUESTION 4

A new team member inquires about how much they need to learn about the organizational process assets (OPAs) residing on the company intranet. Another team member states they only need to know the basics. However, the project manager believes the team member should know everything regarding the OPAs.

What should the project manager do?

- A. Create a training schedule for the new team member to follow over the next few weeks.
- B. Escalate the inquiry to the team member's functional manager.
- C. Clarify the relevance of reviewing the documentation on the intranet.
- D. Ask a senior team member to help the new team member navigate through all the documentation.

Correct Answer: C

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#### QUESTION 5

In an agile project, the project owner has repeatedly called for ad hoc meetings with team members. What should the project manager do?

- A. Ask the team to focus only on the goal, not on ad hoc meetings.
- B. Coach the project owner about the implications of unplanned meetings.
- C. Discuss the issue with the project owner at the retrospective meeting.
- D. Escalate the situation to management because it is affecting the team.

Correct Answer: B

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