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QUESTION 1

A new project manager is planning an information security project for a company that resides in different countries. What is the first step the project manager should take to gather customer requirements?

- A. Conduct a stakeholder analysis to identify how regional policies may influence needs
- B. Request relevant stakeholders to conduct an analysis and reach consensus independently
- C. Conduct a project scope review workshop with relevant stakeholders.
- D. Conduct project planning meetings in one location with relevant stakeholders

Correct Answer: A

QUESTION 2

DRAG DROP

The project manager is having difficulty communicating with one of the team members. The team member recently attended a training course and has been training other team members in a new agile technique. However, sometimes the

team member is forceful in pushing ideas even if other team members are uncomfortable.

What personality indicators should the project manager consider when determining what communication style to use with this team member?

Select and Place:

Answer Area

Drag The Personality Indicator #1 To The Team Member

Introverted (I)	Team Member	Extroverted (E)
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Drag The Personality Indicator #2 To The Team Member

Judging (J)	Team Member	Perceiving (P)
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Correct Answer:

Answer Area

Drag The Personality Indicator #1 To The Team Member

Introverted (I)	Extroverted (E)	
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Drag The Personality Indicator #2 To The Team Member

	Judging (J)	Perceiving (P)
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QUESTION 3

A project manager is assigned to an ongoing complex project. The team is delivering value each iteration. However, the deliverables are internal and the customers are unaware of the deliverables. Which action should the project manager take?

- A. Ask the internal sales team to keep the customer informed of the delivered value
- B. Evaluate various delivery options in order to immediately demonstrate value to the customer
- C. Inform the customer about the progress and update them on the final deliverables
- D. Wait for an important milestone to complete and then inform the customer of the progress

Correct Answer: B

QUESTION 4

A project team has recently completed the initial sprint for developing an automated payroll system for a company. The project manager has scheduled a sprint planning meeting with the product owner and team members to discuss which features should be worked on next.

Which two pieces of information does the project manager need in order to make this meeting productive and effective? (Choose two)

- A. Sprint charter
- B. Burndown chart



- C. Company mission and vision
- D. Product backlog
- E. Sprint goal

Correct Answer: DE

QUESTION 5

A project stakeholder has left the company. The new stakeholder is a family member of one of the team members. This stakeholder does not attend meetings. The project manager finds out that the stakeholder has been asking the family member for project updates.

What should the project manager do?

- A. Design an updated status report.
- B. Request a meeting with the stakeholder.
- C. Escalate this to the project sponsor.
- D. Forward the project status reports.

Correct Answer: B

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