

PRINCE2-PRACTITIONER Q&As

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QUESTION 1

PRINCIPLES

The Health and Safety Training project is following ABC Company\\'s standard course development model. The executive wants start the project as quickly as possible to exploit the market opportunities offered by the new legislation.

Therefore, the executive has advised the project manager that a project brief is not required, and that the project can proceed to the initiation stage.

Is this an appropriate action for the \\'continued business justification\\\' principle, and why?

- A. Yes, because the project is following the company\\'s standard course development model
- B. Yes, because the recent government legislation means there is a market opportunity to exploit
- C. No, because every project needs some form of documented and approved business justification
- D. No, because compulsory projects that are driven by legislation must show that the chosen option is value for money

Correct Answer: C

QUESTION 2

The team member collating the list of customers has now forecast that it will NOT be complete by the end of this stage as originally planned, due to a number of new prospective customers\\' details not yet being available. What action should the team member take?

- A. Report the forecast delay in the next Checkpoint Report to the Executive.
- B. Add the product to the next Stage Plan in order to allocate additional resources and complete the work.
- C. Make an entry in the Risk Register so the Project Manager can decide on appropriate action.
- D. Raise an issue to inform the Project Manager.

Correct Answer: D

QUESTION 3

A quality review of the `marketing materials\\' has started. The team manager for the `marketing materials\\' has been unhappy with the team\\'s workload throughout the project and refuses to attend the review meeting to present the material.

The team manager suggests that a new marketing team member make the presentation. However, the chair decides to represent the marketing team and makes a list of actions to resolve later.

Is this an appropriate approach to the quality review, and why?



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- A. Yes, because the role of presenter should not be performed by a junior member of the team.
- B. Yes, because the roles of chair, presenter and administrator may be combined.
- C. No, because the role of presenter should be performed by the team manager.
- D. No, because the chair should be independent from the product being reviewed.

Correct Answer: D

QUESTION 4

Without a Risk Register how can project risks, the progress of risk actions taken to date and the current status of residual risks be measured?

- A. The Daily Log was correctly used to monitor risks during the Starting up a Project process. It will be used to capture all risks, actions, decisions, assumptions
- B. It was not appropriate to use the Daily Log to capture all risks and issues during the Starting up a Project process. Separate registers should have been set up for risks, issues and lessons learned. This will now be done.
- C. In a simple project, the Project Initiation Documentation (PID) should contain a register for recording risk information and monitoring project risks throughout the delivery stages. The register will now be added to the PID.

Correct Answer: A

QUESTION 5

This question provides a number of changes which may or may not be required to the Extract from the Communication Management Strategy provided in the additional information. Which statement applies to the Introduction section?

- A. No change to entry 1 because this shows the purpose and content of this document.
- B. Amend entry 1 to read \\'This document contains the controls and reporting to be established for the project management team\\'.
- C. Amend entry 1 to read \\This document contains the means and frequency of communication between the project management team, the print company and other external parties.

Correct Answer: A

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