

# TM12<sup>Q&As</sup>

ISTQB-BCS Certified Tester Advanced Level- Test Manager (2012)

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**QUESTION 1**

Assume that no additional product risks have been identified during the first week of test execution.

Product risk	Risk level
R1	12
R2	25
R3	4
R4	20
R5	25

Product risk	Test cases				Defects	
	Planned	Run	Passed	Failed	Found	Fixed
R1	25	13	12	1	1	0
R2	12	7	6	1	1	0
R3	8	8	8	0	0	0
R4	5	2	2	0	0	0
R5	5	4	3	1	1	0

Which of the following answers would you expect to best describe the residual risks associated with the identified product risks, at the end of the first week of test execution?

- A. Since R3 is the only risk for which all test cases have passed, the risk has been reduced by 20%.
- B. The test execution status table indicates that the risk has been reduced by 56%.
- C. The residual risk level can't be determined, because it requires that all the test cases have been executed.
- D. The test execution table doesn't give an indication of the risk level of the open defects and the test cases that failed or are not run yet.

Correct Answer: D

**QUESTION 2**

You are following a risk-based testing strategy. The test execution time is very limited. Assume that all the product risk items require more or less the same level of test effort.

Product Risk Item	Likelihood	Impact
The system does not accept transactions coming from the IVR channel	1	5
The system does not correctly charge a Smart Card with the required contents	2	5
The system does not activate a pre-activated Smart Card	3	5
The system does not pre-activate a Smart Card	5	3

Which of the following answers describes the best execution schedule in this scenario?

- A. 1- Test the acceptance of transactions coming from the IVR channel 2- Test the correct charge of the Smart Card with the required contents 3- Test the correct pre-activation of the Smart Card 4- Test the correct activation of the Smart Card
- B. 1- Test the correct pre-activation of the Smart Card 2- Test the correct charge of the Smart Card with the required contents 3- Test the correct activation of the Smart Card 4- Test the acceptance of transactions coming from the IVR channel
- C. 1- Test the correct activation of the Smart Card 2- Test the correct pre-activation of the Smart Card 3- Test the correct charge of the Smart Card with the required contents 4- Test the acceptance of transactions coming from the IVR channel
- D. 1- Test the correct pre-activation of the Smart Card 2- Test the correct activation of the Smart Card 3- Test the correct charge of the Smart Card with the required contents 4- Test the acceptance of transactions coming from the IVR channel

Correct Answer: D

### QUESTION 3

You are the Test Manager of a new project aimed at developing a software system that must be certified at level B of the DO-178B standard. The project will follow a V-Model software development life cycle and it will have four formal levels of testing: component, integration, system and acceptance testing.

You must produce the test plan documentation for this project by providing an adequate coordination across the four levels of testing in order to assure auditability.

Which of the following answers would you expect to best describe how to organize the test plan?

- A. Produce a single master test plan that covers in detail all four levels, describing the particular activities for all test levels.
- B. Produce a master test plan that covers three levels (component, integration, system test) and a separate acceptance test plan.
- C. Produce a master test plan describing the relationship between the four levels, and four separate detailed level test plans, one for each level.
- D. Produce four separate detailed level test plans, one for each level, without a master test plan.

Correct Answer: C

**QUESTION 4**

You are not confident with the assessment of the risk level and you suspect that it will be possible to find high-priority bugs in low-risk areas.

Furthermore, the period for test execution is very short. Your goal is to test all the product risks in a risk-based way, while assuring that each product risk gets at least some amount of testing.

Product risk	Risk level	Test Cases
R1	25	T1, T2
R2	12	T3, T4
R3	10	T5, T6
R4	8	T7, T8
R5	2	T9, T10

Which of the following answers describes the best test execution schedule in this scenario?

- A. T1, T2, T3, T4, T5, T6, T7, T8, T9, T10
- B. T1, T3, T5, T7, T9, T2, T4, T6, T8, T10
- C. T10, T9, T8, T7, T6, T5, T4, T3, T2, T1
- D. T10, T8, T6, T4, T2, T9, T7, T5, T3, T1

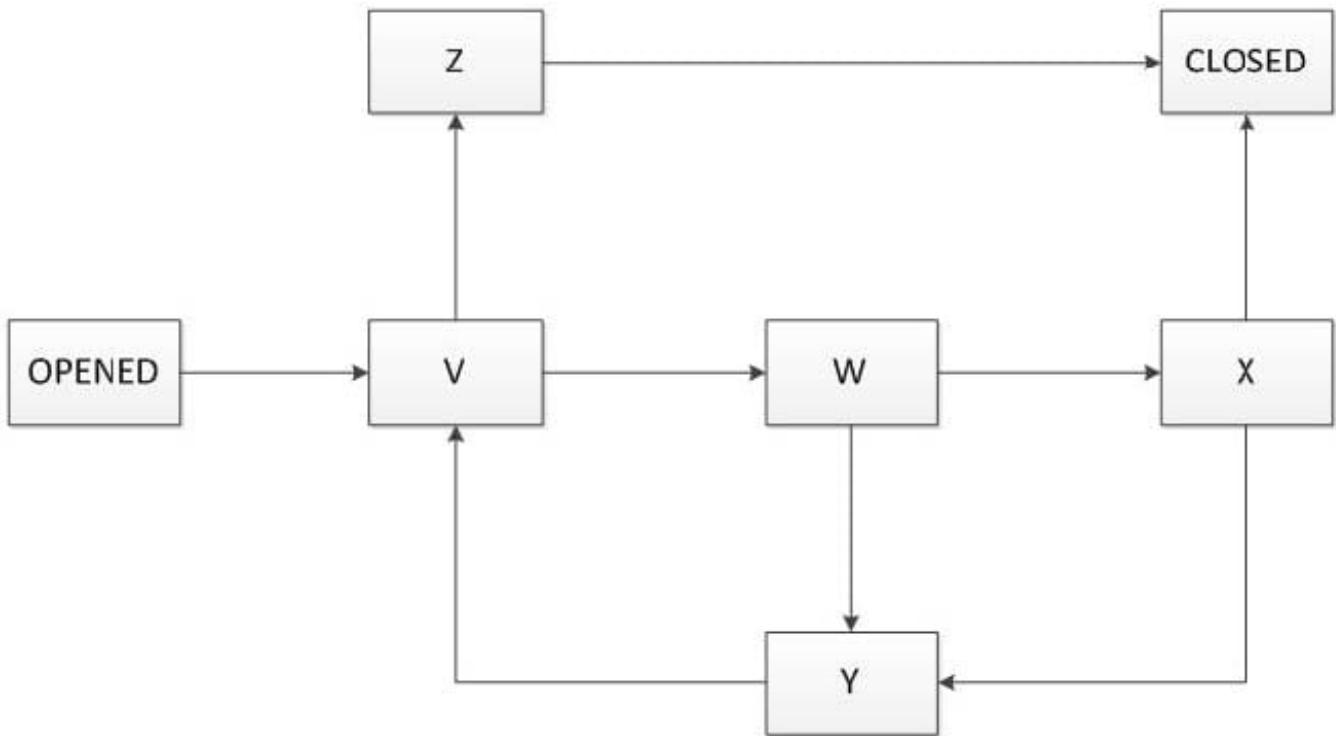
Correct Answer: B

**QUESTION 5**

Assume you are working on a defect management process to be used by a software organization to track the current status of the defects reports for several projects.

When a defect is found for investigation a defect report is created in "Opened" state that is the unique initial state. The defect report status has also a unique finale state that is the "Closed" state.

The following state transition diagram describes the states of this defect management process:



where only the initial ("Opened") and final ("Closed") states are indicated while the remaining states (V, W, X, Y, Z) have yet to be named.

Which of the following assignments would you expect to best complete the defect management process?

- A. V = Rejected, W = Corrected, X = Validated, Y = Re-Opened, Z = Assigned
- B. V = Assigned, W = Validated, X = Corrected, Y = Re-Opened, Z = Rejected
- C. V = Assigned, W = Corrected, X = Validated, Y = Re-Opened, Z = Rejected
- D. V =Corrected, W = Assigned, X = Validated, Y = Corrected, Z = Rejected

Correct Answer: C

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