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QUESTION 1

A project manager needs the project team to make a group decision. Which of the following is a method that can be used to reach a group decision?

- A. Expert judgment
- B. Majority
- C. SWOT analysis
- D. Brainstorming

Correct Answer: B

QUESTION 2

Cost benefit analysis, scorecard modelling, payback periods, and internal rate of return are examples of:

- A. Enterprise benefits measurement methods when selecting a project
- B. Integral parts of the SOW
- C. Ways to ensure stakeholder commitment
- D. Project selection methods

Correct Answer: A

Projects are seeded from the recognition of a regulatory or business need.

QUESTION 3

What happens to a stakeholder's project influence over time?

- A. Increases
- B. Decreases
- C. Stays the same.
- D. Has no bearing.

Correct Answer: B

QUESTION 4

Which of the following is a tool or technique used to verify scope?

- A. Product analysis
- B. Ishikawa diagram
- C. Inspection
- D. Requirements traceability matrix

Correct Answer: C

QUESTION 5

Which document contains initial requirements that satisfy stakeholders' needs and expectations?

- A. Project charter
- B. Project management plan
- C. Project statement of work
- D. Project scope statement

Correct Answer: A

QUESTION 6

is the international organization that controls the standards for quality.

- A. ISO
- B. CAPM
- C. pMI
- D. iscn

Correct Answer: A

ISO is the international organization that controls the standards for quality.

QUESTION 7

Which is the total float for the activity G?

- A. 0
- B. 3

- C. 5
- D. 10

Correct Answer: C

QUESTION 8

Which enterprise environmental factors are considered during cost estimating?

- A. Marketplace conditions and commercial databases
- B. Marketplace conditions and company structure
- C. Commercial databases and company structure
- D. Existing human resources and market place conditions

Correct Answer: A

QUESTION 9

How many communication channels will be required in a project in which 10 individual are participating?

- A. 45
- B. 12
- C. 10
- D. 5

Correct Answer: A

No of communication channels: $n*(n-1)/2$ where n = individual. In this case $10*(10-1)/2 = 45$

QUESTION 10

Which of the following is NOT an input of close project process?

- A. Project management plan
- B. Contract documentation
- C. Deliverables
- D. WBS

Correct Answer: D

WBS is NOT inputs of close project process.

QUESTION 11

Which type of network diagram allows you to depict four types of dependencies (finish-to-start, finish-to-finish, start-to-start, and start-to-finish)?

- A. Precedence Diagramming Method (PDM)
- B. Gant Chart Diagram (GCD)
- C. Dependency Diagramming Method (DDM)
- D. Arrow Diagramming Method (ADM)

Correct Answer: A

The precedence diagramming method (PDM) supports finish-to-start, finish-to-finish, start-to-start, and start-to-finish dependencies.

QUESTION 12

If a project with a CPI of 1.6, what you tell?

- A. The project is consuming fewer resources than anticipated
- B. The project is using fewer resources than anticipated.
- C. The project is falling behind.
- D. The project is running ahead of schedule.

Correct Answer: A

A cost performance index of 1 or greater suggests that project in delivering more with less money; so doing well. Option A is BEST fit for this. $CPI = EV/AC$ (Earned value/ Actual cost)

QUESTION 13

is a group of processes required to purchase or acquire the products, services, or results needed from outside the project team to perform the work.

- A. Procurement Management
- B. Planning Management
- C. Scope Management
- D. Control Management

Correct Answer: A

Procurement Management is groups of processes required to purchase or acquire the products, services, or results needed from outside the project team to perform the work.

QUESTION 14

Which of the following is not a part of the project cost baseline but is included in the project budget?

- A. Management Contingency Reserve
- B. Management Overheads
- C. Project Management Planing
- D. Activity Cost Contingency Reserve

Correct Answer: A

The difference between the Cost Baseline and Funding requirement at Project completion is Management Contingency Reserve. Management Contingency Reserve is not part of project cost baseline.

QUESTION 15

Which one of the following is not an output of contract closure?

- A. Close contracts
- B. Lessons learned documentation
- C. Deliverable acceptance
- D. Scope statement

Correct Answer: D

All are output of contract closure: Close contracts,Contract file,Lessons learned documentation and Deliverable acceptance.

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