

# PMI-ACP<sup>Q&As</sup>

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#### **QUESTION 1**

Which type of story would be used when an estimate is not available due to lack of knowledge of the technolog
required to implement the story?

- A. Defect
- B. Slack
- C. Spike
- D. Nonfunctional

Correct Answer: C

#### **QUESTION 2**

Which of the following is NOT recognized as a "unit" that can be used for estimating the size of the requirements on your Agile project?

- A. Real time
- B. Relative size
- C. Ideal time
- D. Ideal size

Correct Answer: D

#### **QUESTION 3**

The best architectures, requirements, and designs emerge from:

- A. Hand-picked teams
- B. Co-located teams
- C. Self-organizing teams
- D. Cross-functional teams

Correct Answer: C

#### **QUESTION 4**

In Kanban, a diagram that describes the overall flow and provides a measurement for every significant step in the workflow is the:



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- A. Kanban board
- B. Cumulative Flow diagram
- C. Burn Down Chart
- D. Parking Lot Chart

Correct Answer: B

#### **QUESTION 5**

Which of the following is NOT a metric that measures the performance of DevOps in Agile?

- A. Release date adherence percentage
- B. Defects attributable to platform/support requirements
- C. Percentage of NFRs met
- D. Business value realized per release
- E. Percentage increase in the number of releases

Correct Answer: D

#### **QUESTION 6**

During which activity is the sequence of numbers 0, 1, 2, 3, 5, 8, 13 often used?

- A. Denoting development sequence
- B. Estimating development hours
- C. Indicating priority of a story
- D. Estimating points of a story

Correct Answer: D

#### **QUESTION 7**

This management approach is based on knowing well defined goals but not the means for a solution.

- A. Traditional Project Management
- B. Emertxe Project Management
- C. Extreme Project Management
- D. Agile Project Management

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Correct Answer: D

#### **QUESTION 8**

Which of the following are TRUE about the Sprint Review? (Choose two).

- A. It should be a formal presentation
- B. Stakeholders may attend
- C. The Product Owner presents what backlog items are "Done"
- D. The Scrum Master demonstrates the product

Correct Answer: BC

#### **QUESTION 9**

During backlog refinement meeting, the new developer on the team asks the product owner to discuss a new performance threshold requirement and how it impacts the stories in the backlog. What should the team do?

- A. Add this threshold requirement request as acceptance criteria in all impacted stories
- B. Create a spike story to analyze the impact of the threshold requirement on current stories
- C. Conduct design planning session to review the performance threshold requirement
- D. Identify the tasks for the new performance threshold requirement

Correct Answer: B

#### **QUESTION 10**

Which of these statements is NOT correct about Ideal time and Calendar time?

- A. Ideal time is the time that is actually required to complete the work
- B. Both of them convey the same meaning
- C. Calendar time is the amount of time that passes on clock (calendar days)
- D. Normally calendar days are not equal to ideal days

Correct Answer: B

#### **QUESTION 11**

The Project Leader\\'s primary responsibilities are to "move boulders and carry water". What is this an example of?



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- A. Servant leadership
- B. Leadership by example
- C. Command and control leadership
- D. The leadership metaphor

Correct Answer: A

#### **QUESTION 12**

In the Kano Model of customer satisfaction, this type of feature makes a product unique from its competitors and contributes 100% to positive customer satisfaction:

- A. Excitement
- B. Performance
- C. Must-have
- D. Threshold

Correct Answer: A

#### **QUESTION 13**

Due to its complexity, a new team member struggles with developing a concise user story. What advice should the agile practitioner give to assist with developing the story?

- A. Hand the story over to a more experienced team member
- B. Break the story up and focus on the most valuable parts
- C. Discuss the story at the next retrospective
- D. Pick another story from the product backlog

Correct Answer: B

#### **QUESTION 14**

When facilitated and managed well, the primary benefits of a project retrospective should be to:

- A. Increase empowerment and enjoyment for the team.
- B. Identify the most important issues for the sponsors.
- C. Provide an open forum for team member complaints.
- D. Allow the team to get ahead on release planning.



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Correct Answer: D

#### **QUESTION 15**

What should an agile practitioner do to ensure that the end product meets business requirements?

- A. Invite the team to iteration review meetings
- B. Obtain agreement from the product owner on business requirements
- C. Request that regular reports are sent to stakeholders
- D. Confirm managers and stakeholders are invited to product review meetings

Correct Answer: B

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